

Liam Cronin



Associate Director Commercialisation ADAPT Research Centre

How to engage with Industry: The ADAPT Research Centre Experience?

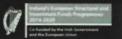














ADAPT Mission



To revolutionise the way people can seamlessly

interact with digital content, systems and each other

Enabling users to achieve unprecedented levels of access and efficiency

Meet The Commercialisation Team



Declan McKibben
Head of Design and Innovation
Declan leads a team of project
managers, research engineers,
design and architecture experts to
plan and execute targeted projects.

Olivia Waters
Marketing and
Communications Manager
Olivia is responsible for driving the
ADAPT internal and external
communications and marketing
strategy.

Startup Development Manager
Conor is responsible for driving the
ADAPT spinout strategy focusing on
building a pipeline of spin-in / spinout opportunities.



Gabriel Hogan
IP / Contracts Manager
Gabriel's focus is enabling research impact through collaborative innovation and entrepreneurship, working with the Technology
Transfer Offices (TTO).

Laura Clifford
Senior Executive Manager, FinTech
Fusion

Laura as Senior Executive Manager for FinTech Fusion, directs the business development and operational leadership of the ADAPT FinTech Spoke.

Derek Collins, Director of Industry Engagement, Huawei Technologies: "We believe Ireland, and the ADAPT Centre is one of the leading institutes in the world where we can bring uniqueness and value to Huawei's vision and roadmap".

Uniquely Organised to Maximise Industry Impact





Design & Innovation Team





20 Targeted Projects

with 14 Industry Partners in 2018

16 Team Members

Research Engineers, Designers, Program managers, Architect & System admin

Agile S/W Dev Methods

Deutsche Bank 12 weeks project

Program Management

Definition and execution of Targeted Projects

Wolters Kluwer, Christian Dirschl, Chief Content Architect & Head of Content Strategy: "ADAPT's expertise is extraordinary, and the team understands that a project needs to be handled properly with respect to deadlines, deliverables and communication".

Industry Partners Across The Globe



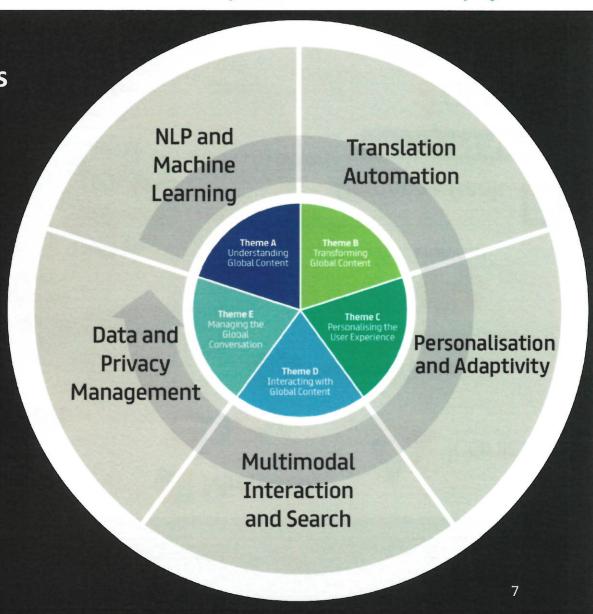


ADAPT Research Programme: Delivering Scientific Excellence & Economic Impact



- Unique Research across Lifecyle of Digital Content
- Integration Across
 Media Text, Video,
 Speech, Image and
 VR
- Embedding

 Intelligence for
 enhanced digital
 engagement



Selection of Industry Collaborations























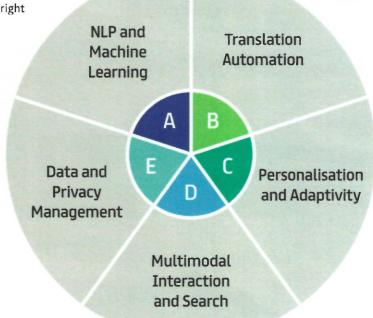




























Commercial Strategy



High Value Multi-Year Industry Partnerships

Depth V's Breadth
Deeper Industry
Engagement With Key
Senior Business Decision
Makers (BDM)

Talent Acquisition

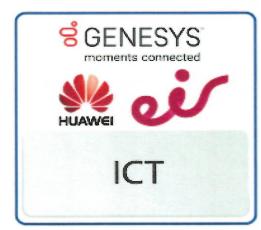
- EDGE Post-Doc
- ELITE-S Post-Doc
- Co-Sponsored PhD

"Door Opening" Projects "One ADAPT" (TCD / DCU / TU Dublin / UCD / NUIG / NUIM / CIT / AIT)

Leveraging Other Schools (Engineering, Business, Health, Psychology, Sociology etc....)

Sectoral Opportunities















Elevator Pitch To Industry Partner



It's a quick and compelling introduction. It should be short, clear, memorable.

20-30 seconds!

You're in a lift or elevator with a decision maker from a customer or potential investor or you're introduced to him or her at an event; you've got 20-30 seconds and you need to make an impact?

Form And Format

- 1. Content: your name, who we are, what we do, what makes us unique, spark an interest?
- 2. Tailor it to the person you're talking to (what is their role: sales, operations, finance, engineering...).. What industry are they in?
 - 3. Close with a commitment to follow-up?

Commercial Partner Selection Process



- Establish a pipeline of prospective industry partners.
- Criteria for partner advancement through 1) Contact 2) Prospect 3) Target.
- Rigorously research and filter prospective partners.

Criteria	Contact	Prospect	Target
1) Financials / Budget	Understand company revenue structure.	Research and Development budget.	Budget owner has sign- off to spend.
2) Relationships	Contacts established in R&D and C level executive (Business Decision Maker & IT Decision Maker).	Specific scientific contacts established. First or second priority problem aligns with ADAPT Centre expertise.	ADAPT Centre can provide a solution to their scientific problem. Multiple Contacts established across organisation.
3) Legal / IP / Contracts	ADAPT Centre NDA shared.	NDA signed and reviewing Framework Agreement.	Framework signed & Purchase Order (PO) in progress.

Sales Pipeline Management Strategy Employed





Tracking Leads

- 1. Targeted Projects
- 2. Co-Sponsored Post-docs
- 3. Co-Sponsored PhD's

Professional CRM System In place : Pipedrive

RWS Moravia, Jim Compton,
Technology Manager: "working with
ADAPT, we've been exposed to a rich
world of research, technology, and
forward thinking folks who are
working on things that are poised to
disrupt the industry"

Value Proposition for Industry



""The economic value of the initial use has been estimated at €3m over a 3 year period." Helene Graham CTO eir

Compelling Cost-Effective Funding People: Best-In-Breed Model with Science Foundation **Digital Content** Ireland (SFI) Scientific Research ADAPT Research Centre **One Trinity** Research & Development School Computer Science **Multiplier Leading To Disruptive** Innovation School Of Medicine School Of Psychology

A World Leading SFI Research Centre

Value Proposition for Researcher



Data : Access to real-world data to validate your research Validation : Real world validation of algorithms

ADAPT Research Centre

CV : Good to demonstrate professional interaction with Industry

FUN : Good experience working as ONE Team (Researcher, DLAB, Industry Partner)

A World Leading SFI Research Centre



Fostering Innovative Startup Companies





Ideas Coaching

- 1. Sprogs Welcome
- 2. Motion Detector
- 3. Unicook

Spin-in Ideas Coaching

- 4. Unity Style
- 5. Dock-it
- 6. Calibre (AiEditor)
- 7. Metro exchange

Feasibility fund €15k

- 8. Raave
- 9. Empushy
- 10. Hows my strike
- 11. Holmes
- 12. Syze.ai
- 13. AiMapIT

Commercialisation fund €40k - €350k

- 14. Darwin and Goliath
- 15.InterAct
- 16. VoiceTune
- 17. PathFinder
- 18. ARK

Q1 2019

19. Below the Horizon

20. GAP GAMING FOR PEACE

Spin Out









John Tinsley CEO Iconic Translation Machines: "Iconic has collaborated with the ADAPT Research Centre to access resources and expertise we don't have in-house to work on cutting-edge areas; and secondly, it helps Iconic to stay on top of the latest R&D in our field so that we can maintain our position as a market leader."

Customer Discovery Workshop



Workshop series

Customer discovery Workshop series

Goal is 30 interviews over 9 weeks, supported by:

- Learning by doing get out of the building and talk to at least 30 customers
- Entrepreneurial training through hands-on workshops
- · One-to-One coaching
- Guest speakers
- Pitch construction
- Pitch practise
- Pitch day infront of a Panel/Crowd

Result - a validated *business* opportunity, interested customers and well communicated pitch

Insights and Discovery

4 weeks

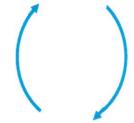
Vision and Validation

2 weeks

Sharpen your Message

3 weeks

Understand the As-Is Customer problems Business model Hypothesis



Value Prop Hypothesis

- -Product Vision
- -Test key value points with customers

Validated Business model and value proposition





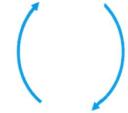
Customer Discovery Workshop



Customer discovery Workshop series

Workshop Dates	Workshop Content	Homework	Goal is 30 interviews over 9 weeks	
14th Mar 2pm-4pm	Introduction Understand the As-is (Customer, Competitor, Business, Technology) Customer discovery and Outreach techniques		Insights and Discovery	Understand the Customer proble
19th Mar 2pm-4pm	Assumptions Mapping	Assumptions list Interviews	Discovery	Business model
26th Mar 2pm-4pm	Start with the end in mind Assumptions Validation plan	 Validation Plan interviews list to validate 	4 weeks	1
2nd Apr	No workshop (one-to-one) sessions	Interviews Gathered insights		
12 Apr 2pm-4pm	Value Proposition Canvas	Value prop demo/prototype Interviews	Vision and Validation	Value Prop Hypo
23 Apr 2pm-4pm	Your Pitch and Validation points- part 1: Problem/Solution/Market Opportunity/Routes to Market/Competition	Update your pitch Interviews	2 weeks	-Product Vision -Test key value p
1 May 2pm-4pm	Your Pitch and Validation points- Part 2: Revenue models/Team/Funding/Roadmap WoW statement	Update your pitch WoW statement Interviews	Sharpen your Message	↓ v
7 May 2pm-4pm	Pitch Practise, Group feedback One-to-One sessions.	 Pitch Improvements Interviews 	2 wastes	
14 May 2pm-4pm	Pitch Practise	Pitch Improvements Interviews	3 weeks	

Understand the As-Is Customer problems Business model Hypothesis



Value Prop Hypothesis

-Test key value points with customers

Validated Business model and value proposition





Workshop Location - LCR - O'Reilly Building, TCD







DOD OCD

Thank you ...

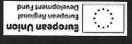
















Questions?



