



Marie Curie – Writing a Successful Proposal

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www.iua.ie

Update on Marie Curie

- Total Research Income to Ireland to Date - €42 m.
- Includes
 - Fellowships (Europe & International) [14-20%]*
 - Team Building (Excellence Teams) [<10%]
 - PhD & Post Doc Training [<10%]
 - Building Research R&D Capacity in Academia & Industry (Transfer of Knowledge) [~25%]
- Represents over 220 jobs in Irish academia and industry
- 31% of total FP6 research income

*success rates

Comparison of Irish Success in different FP6 programmes

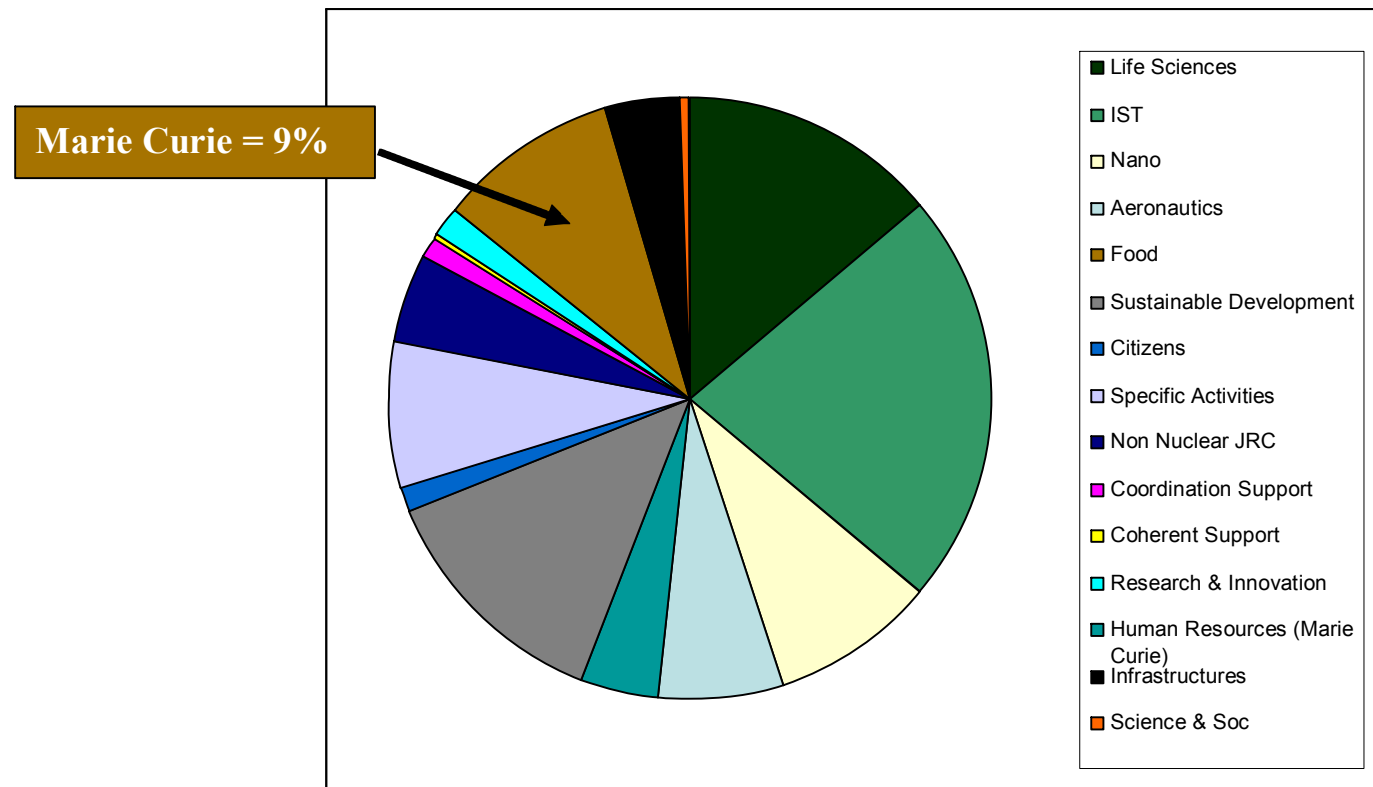


Fig 1 Breakdown of Total FP6 Budget by Programme

Comparison of Irish Success in different FP6 programmes

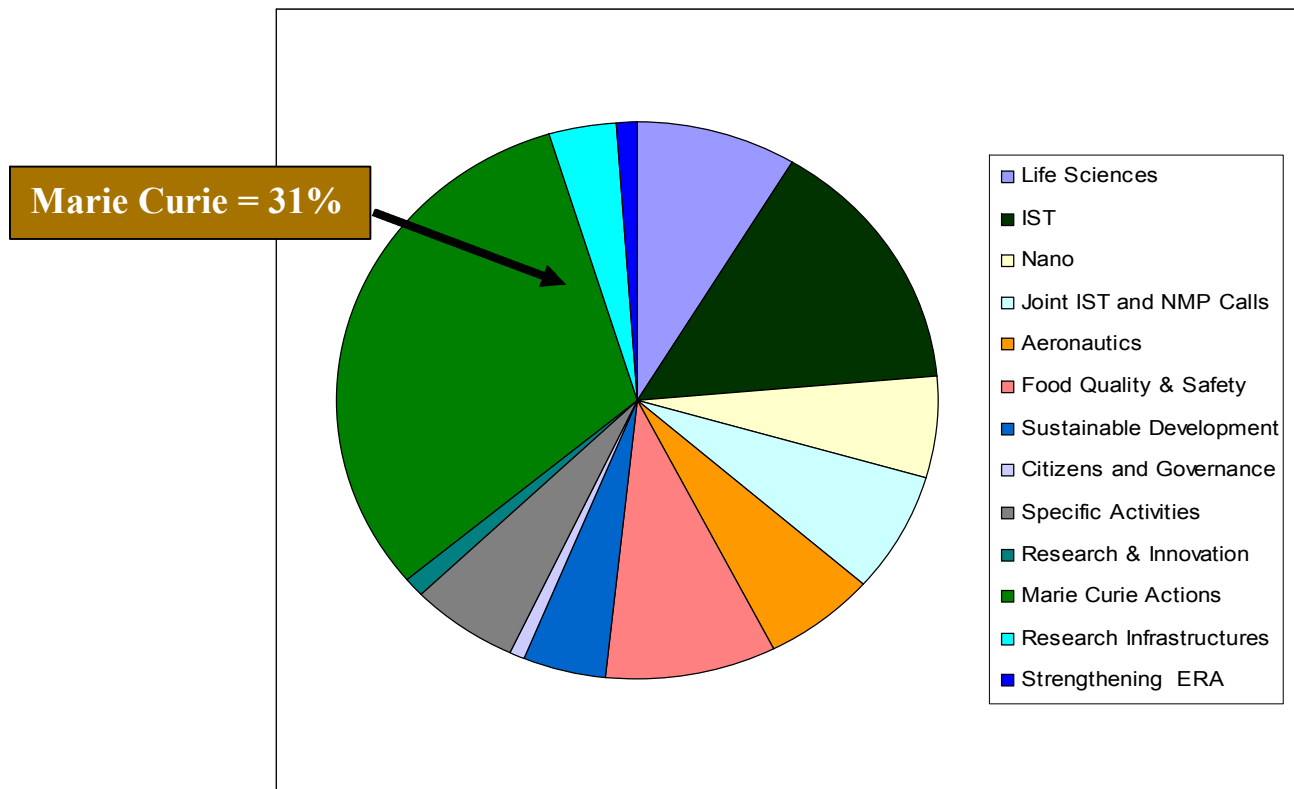


Fig 2 Breakdown of Total FP6 Income to Ireland by Programme

Industry Participants

- 10 Companies Funded
- 9 to build R&D Capacity by hiring experienced researchers from abroad and 1 to provide advanced training courses
- Contracts account for eight of top nine FP6 contract values for indigenous Irish companies and top two multinationals
- Contract values between €300k and €1.7m
- Total amount to companies over €9m

Planning the Final Deadline

- Final sets of deadlines in mid January (8 in total).
 - Open and targeted Workshops
 - Meeting with targeted companies
 - Success stories and brochure
 - Focusing in sectors, industry, social sciences etc.
- Final Total budget available is about €450m
- Expect to exceed our target of €50m for Ireland

Marie Curie - Major Features

- Lifelong research training
- Bottom Up programme
 - All of the **Sciences**, including **Economic Human & Social Sciences**
- Marie Curie branding
- Open to researchers worldwide

The Marie Curies Schemes –some basic features

- Mobility – they recognise that researchers are inherently international – you will be hiring researchers from outside Ireland
- Fund the “human” element of research – covering full salaries and associated costs
- Take account of family and career development of mobile researchers
- Cover researchers at all stages of their careers – PhD students, postdocs, senior researchers

Marie Curie Transfer of Knowledge Actions

- **Two Different Schemes under ToK**
 - **Development Scheme**
 - **Industry-academia Strategic Partnership Scheme**

Key Points

- **Need to expand R & D activities into a new complimentary area – not just a continuation of current activities**
- **Require highly qualified postdoc/senior researchers**
- **Can send out staff for training/research**
- **Overall the research group gains – transfer in!**
- **How to embed this new expertise and capability in the group after the 4 years of EC funding**

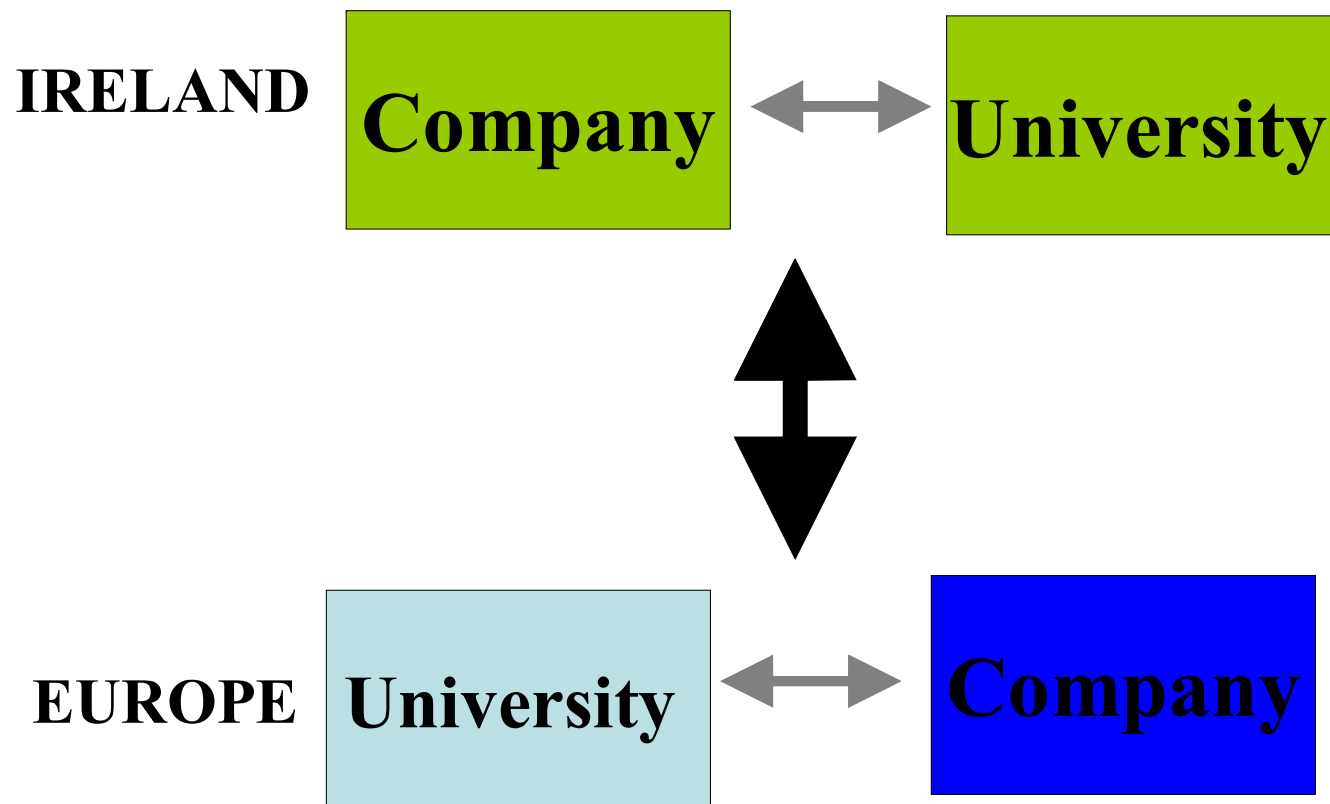
- **Total 4 year contract**
- **Commission fully covers salary costs plus contribution to research/admin costs**
- **e.g. postdoc in TCD/company would receive €50-55k salary plus annual travel costs home.**
- **Senior researcher would receive €70-75k**
- **University gets up to €1200p/m for real costs, 3% management and 10% overheads**

Industry-Academia Partnership

Key Points

- **Mobility between academia and industry**
- **Funding for exchange of postdocs (2 – 24 months)**

Industry-Academia Strategic Partnership Scheme



ToK – Irish Funded Proposals 2003

	Title	Host organisation
	The Establishment of a world class European Industrial Alumina Research Facility through the Transfer of Knowledge from Australia and other Industries	Aughinish Alumina
	Micro Surface Science of Materials for Micro Total Analysis Systems	University of Limerick
	Development of a Physiological Simulator for Cardiovascular Devices	NUI-Galway
	Enhancement and Control of Laser-Assisted Material Processing	NUI-Galway
	Environmental Research Institute Transfer of Atmospheric Science Knowledge	UCC
	Data-Grid Environment and Tools for Distributed Management and Analysis of Large Sets of Scientific Data	UCD

ToK – Irish Funded Proposals 2004

Title	Host organisation
Algae as indicators of the conditions of the freshwater bodies	NUI-Galway
Distributed data mining infrastructure (ADMIRE)	UCD
Synthesis of electron rich materials	TCD
Proteomics and functional genomics	NUI-Galway
Nanolitre and microlitre liquid handling instrumentation	Allegro Technologies Ltd
Monitoring the chemical composition of the Earth's atmosphere	UCC
Integrate specialist industrial Drug Discovery knowledge	EiRx Therapeutics PLC

ToK – Irish Funded Proposals 2004

Title	Host organisation
Biofilm technologies	NUI- Galway
Reliable prediction of combustion events from a chemical perspective	NUI-Galway
Proteomics and lipidomics	NUI-Maynooth
Novel materials combinations enabled by the use of nanomaterials	NTERA Ltd
Network management	Ericsson R & D Ireland
Therapeutic targets for neuroprotection	Royal College of Surgeons Ireland
Experimental and theoretical nano-sciences	TCD

ToK – Irish Funded Proposals 2005

Title	Host organisation
Galway Laboratory for Biomedical Data Mining	NUIG
<i>Transfer of knowledge required to understand cross-talk between host and pathogen during gastrointestinal infections in humans</i>	NUIG
Transfer of Expertise in Technologies of Editing (TEXTE)	NUIG
Characterisation of Mitochondrial Proteins in Brain	TCD
<i>Study of the Molecular Mechanisms of Cell Migration by using High Content Screening and siRNA technology</i>	TCD
Automated Extraction of Image Object Metadata	UCC
Breast Cancer Biomarkers and Functional Mediators	UCD
<i>Cryptosporidiosis: Predict Cryptosporidiosis Risk in Catchment Waters</i>	UCD

ToK – Irish Funded Proposals 2005

Title	Host Organisation
Enhancement of the Life Science Interface Group Capabilities	Tyndall Institute
High Performance optical and thermal properties of metallic nanostructures	UCC
Developing Expertise in Pharmaceutical Materials and Biomaterials	UCC
Microfluidic Biochips for transendothelial migration of eosinophils for the study of asthma	Cellix Ltd
Low Power Short Range Wireless Communications	Duolog Ltd
Discovery platform for novel catalysts	Celtic Catalysts Ltd
Integrated Oral Drug Delivery System	Sigmoid Ltd

Points to Remember

- **Very high success**
 - 2003 6/7, 2004 14/54, 2005 15/52
- **No distribution by country – only quality counts**
 - Ireland took 27% of total budget in 2005
- **No sharing of IP (TOK-DEV)**

- **A proposal has two parts:**

Part A

- **Set of forms on administrative information about the proposal and the proposers (pre-prepared form).**

Part B

- **Free-text description of the research project.**
- **Series of headings and explanatory notes based on the evaluations criteria.**

Basic details –

- **A1 Title, abstract, keywords**
- **A2 name, address etc**
- **A4 number of researcher months, “Head counts” not budget estimates**

Note that there is no Form A3!!

Transfer of Knowledge

- **B1 Scientific Quality of the Project**
- **B2 Quality of the Transfer of Knowledge**
- **B3 Quality/Capacity of the host or partnership**
- **B4 Management and Feasibility**
- **B5 Added value and relevance to objectives**

- Address the issues in a clear, concise fashion. It is the basis on which the evaluators will referee the proposal!
- Recommended length in numbers of pages: not mandatory, **but**
- Think of the evaluators: avoid excessive length, being repetitive, padding out with unnecessary or irrelevant material

- Evaluation by competent experts in the field (3)
- Need to address all of the issues to maximise scores
- Total score for a proposal is 100%
- Some areas require a minimum score (threshold)
- The science scores less than 50%!
- You must focus on the objectives of the activity to be successful
- Look carefully at the score matrix

Activity	Transfer of Knowledge	
	W (%)	T
W=Weighting ⁽¹⁾ T= Threshold		
Scientific Quality of the Project	15	3
Training Activities / Transfer of Knowledge	15	4
Quality of the Host	15	-
Management and Feasibility	15	3
Added Value and Relevance to the Objectives	40	
		-

B1 Scientific Quality of the Project

- Scientific/technological quality, timeliness and relevance of the project.
- Research methodology of the project and interdisciplinary and multidisciplinary aspects of the proposal considered
- Originality/innovative aspects

 **Science**

“the presentation of the science could be improved through a more integrated case”;

“programme in not presenting a detailed and coherent workplan”;

“lacks focus”

“rather standard methodology is not related in a satisfactory way to the state of the art”

😊😊😊😊 Science

“Excellent innovative project”

“It is very timely”

“Addressing highly important, topical problems”

“True intersectorial project, effectively linked and integrated; working schedule is well structured and all participants are involved in several projects”

B2 Quality of the Transfer of Knowledge

- Quality of the transfer of knowledge project.
- Relevance of the project with respect to achieving the declared knowledge transfer project.
- Match of the targeted researchers' profile to the knowledge transfer project.

Transfer of Knowledge

- ”The content of the transfer of knowledge is described in rather general terms, and lacks details”
- “profile of some of the researchers requested is insufficiently described for the objectives of the project, e.g. “a zoologist” ”
- “It is not clear how the project will help the host with respect to its competitiveness at an international level ”
- “The transfer of knowledge in new technologies mainly rely on recruitment of experienced researchers”
- “Difficulties anticipated in recruiting experienced researchers have not been addressed”
- “Gaps in capabilities of host to advance program objectives appear to be too large to be filled by a few experienced researchers working on short term contracts”

☺☺☺☺ Transfer of Knowledge

- “The need for transfer knowledge is clearly identified
- “The targeted researcher’s profiles are well described and clearly match to the knowledge transfer project”
- “The dissemination of the knowledge as well as the valorisation of the knowledge transfer are taken into account”
- “Both the academic and industrial partners will benefit from the proposed transfer of knowledge by optimally complementing each other’s expertise (IAP)”
- “The TOK plan is elaborated in detail, as are the planned information flow and exchange of information between the incoming scientists and the host institution. Dissemination of results is indicated. Benefits to the incoming scientist and to the host institution are described”
- “Very good opportunities for the fellow to acquire complementary skills.”

B3 Quality/Capacity of the host or partnership

- Quality of the host in its current area of research.
- Quality and relevance of international/ intersectorial research collaborations.
- Quality and adequacy of infrastructure / facilities.
- Match between project and host's profile.
- Capacity of the hosts to receive knowledge.

B4 Management and Feasibility

- Practical arrangements for the implementation and management of the transfer of knowledge project including ability to build upon knowledge transferred.
- Recruitment/exchange strategy, including timetable, equal opportunity policy, etc.
- Feasibility and credibility of the project.
- Quality of the collaborative partnership (where relevant).
- Appropriate size of requested fellowship project with regard to capacity of the host.

B4 Management and Feasibility

- Who's in charge? Science and Admin
- Long term strategy and daily running?
- Recruitment strategy?
- Reporting/communications
- Financial explanation
- IPR
- Workplan
- Agreement with Researcher

B5 Added value and relevance to objectives

- Structuring effects at the European level and if relevant
- extent to which other European policy objectives are met.
- Likelihood of the transfer of knowledge project to enhance
- European scientific excellence.
- ***Development Scheme***
 - Benefit to the host in knowledge transfer; long term capacity
 - building and potential to reach an international level in the field.
 - Extent to which knowledge is transferred to Community less favoured regions and associated candidate countries.
- ***Industry-Academia Partnership Scheme***
 - Capacity to develop new intersectorial collaborations and to achieve lasting collaborations.
 - Extent to which SMEs contribute to the project.

Added Value

- “The development of new inter-sectorial collaborations is rather weakly addressed.”
- “It is difficult to say that this project will enhance the European scientific excellence, as much crucial information is missing, especially from the methodological and scientific point of view”
- “Insufficient argument on how this project will reinforce the ERA”
- “The project is complex and ambitious but its goals are out of proportion with the requested transfer of knowledge”
- “Essentially a collaborative research project, without the strong element of knowledge transfer aimed for by TOK-DEV projects”

😊😊😊😊 Added Value

- “The project supports the development of a strategic partnership between a SME and the academic world in a field where European leadership is facing increasing competition“
- “The proposal is well in line with European Policy developments e.g. to the future of the energy markets and the expected research outcome could serve as important input for policy formulation on European level”
- “The synergies between academia and the industry are very well presented”
- “The project will foster intra European research in the field and strengthen the connections of the host to leading institutes in Europe”
- “It is clear and evident that the proposed technology will be positive for Europe”
- “There are clear benefits to the host from the transfer of knowledge”

B5 Added value and relevance to objectives

Lisbon Objective to create a European Research Area (ERA)

Barcelona Target: EU R&D spend average should be 3% of GDP by 2010

(http://europa.eu.int/comm/research/fp6/mariecurie-actions/researchers/research_en.html)

Communication from the Commission, Investing in Research: an Action Plan for Europe, Brussels, COM(226), 2003 (http://europa.eu.int/comm/research/era/3pct/index_en.html)

Facing the Challenge - the Lisbon Strategy for Growth and Employment, Report of the High Level Group chaired by Wim Kok, November 2004 (europa.eu.int/comm/enlargement/communication/pdf/kok_pr_en.pdf)

“RESEARCHERS IN THE EUROPEAN RESEARCH AREA: ONE PROFESSION, MULTIPLE CAREERS” –http://europa.eu.int/comm/research/fp6/mariecurie-actions/pdf/careercommunication_en.pdf

European Charter for Researchers and on a Code of Conduct for the Recruitment of Researchers, Official Journal of the European Commission, 2005/251/EC

“A MOBILITY STRATEGY FOR THE EUROPEAN RESEARCH AREA” - http://europa.eu.int/eur-lex/en/com/cnc/2001/com2001_0331en01.pdf

First Implementation Report - <http://europa.eu.int/comm/research/fp6/mariecurie-actions/pdf/implement.pdf>

“It is clear that the basic science objectives of the project have to be of excellent quality, but due consideration to all the other criteria has to be evident in the proposal. I would urge the potential applicants to read and also to self evaluate the criteria and questions posed, to the evaluator in the TOK evaluation documents from the Commission”

Tony Forde CIRCA Ireland
Chair TOK Evaluation Panel 2005

Type of actions covered by the call	Deadline for reception of proposals	
RESEARCH TRAINING NETWORKS		-
EARLY STAGE TRAINING FELLOWSHIPS		-
CONFERENCES AND TRAINING COURSES		17 MAY 2006
TRANSFER OF KNOWLEDGE GRANTS		25 JANUARY 2006
INTRA-EUROPEAN FELLOWSHIPS		19 JANUARY 2006
INTERNATIONAL INCOMING FELLOWSHIPS		18 JANUARY 2006
INTERNATIONAL OUTGOING FELLOWSHIPS		18 JANUARY 2006
EXCELLENCE GRANTS (TEAMS)		25 JANUARY 2006
CHAIRS		25 January 2006
EXCELLENCE AWARDS		15 FEBRUARY 2006
EUROPEAN REINTEGRATION GRANTS	19 JANUARY 2006, 19 APRIL 2006 AND 19 JULY 2006	
INTERNATIONAL REINTEGRATION GRANTS	19 JANUARY 2006, 19 APRIL 2006 AND 19 JULY 2006	

Preparing a proposal

Read the following essential documents:

- The “Handbook”
- The Guide for Proposers (containing the proposal submission forms), pages 23-25, 37-44

Also useful;

- The Work Programme of the HRM Activity
- The brochure ‘a rough guide to the Marie Curie Actions’

Marie Curie Homepage:

http://europa.eu.int/comm/research/fp6/mariecurie-actions/indexhtm_en.html

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http://europa.eu.int/comm/research/fp6/mariecurie-actions/home_en.html

OPA > European Commission > Research > Marie Curie Actions

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Welcome to the
Marie Curie Actions
 Human Resources and Mobility Activity
WEBSITE

 **Sixth Framework Programme**

[Flash Version >>](#)

(Flash 5 plug-in or higher is required)

Highlights

- **Next deadlines for reception of Marie Curie proposals**

- [Re-integration grants](#): continuous submission until 31 October 2004

- [Research Training Networks](#): 19 November 2003

- [Other Marie Curie actions](#): 2004

- The [Marie Curie Work programme](#) (updated in July 2003) and the [Information packages](#) are available on CORDIS.

- **Check your eligibility**

- Which Marie Curie European Fellowships are open to you? Find out using the [online eligibility check tool](#).

- **Get in contact** If you have a specific question about a Marie Curie Action, your National Contact Point should be your first port of

Site mission

This website provides an overview of the training, mobility and career development opportunities covered under the EU's Sixth Framework Programme (FP6) for R&D. These opportunities are open to researchers of all ages and levels of experience regardless of nationality, and are one of the most visible means of developing and enhancing human resources in the European Research Area (ERA).

What's new?

- **Marie Curie model contracts now available**

- **August 2003** - The various elements that make up the model contract for Marie Curie actions were recently approved by the European Commission and are now available on the [FP6 website](#).

- **New measures to improve researchers' careers in the EU**

- **23 July 2003** - The European Commission has just released a [communication](#) proposing a series of concrete steps to pave the way to a genuinely competitive research

- **Intra-European Fellowships: new list of proposals**

- **24 June 2003** - An updated list of received proposals is now available for the individual Intra-European Fellowships (deadline: 12 March 2003).

- **Conferences and Training Courses: list of proposals available**

- **4 June 2003** - The list of proposals received for the first deadline (1 April 2003) can be consulted online.

- **Early Stage Training and Intra-European Fellowships: lists of proposals available**

Hands-on Assistance

- Guidance and advice on schemes to match your needs
- One-to-one meetings
- Assistance with proposal writing – particularly the “EU” bits
- Proposal review by NCP, prior to submission – proven to increase chances of success

- **IUA Research Office:**
 - **conor.ocarroll@iua.ie**
 - **Siobhan.harkin@iua.ie**
- **http://europa.eu.int/comm/research/fp6/mariecurie-actions/home_en.html**

An Applicant's Perspective

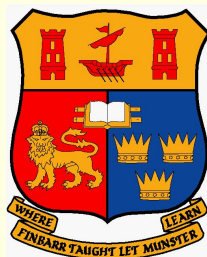
Dr. Humphrey Moynihan

University College Cork

ToK-DEV No: 29896

“DEPMaB”

[Developing Expertise in Pharmaceutical
Materials and Biomaterials]



Humphrey Moynihan
Dept. Chemistry, **UCC**



Analytical & Biological Research Facility (ABC RF)

DEPMaB: Overview



- Funding for 3 x 2 yr PDRAs
- Funding for 3 UCC staff to visit:
- Weizmann Institute of Science (8 person-months)
- Utrecht U. Institute of Pharmaceutical Science (4 person-months)
- PIs from ABCRCF & Sch. of Pharmacy
- ~€0.5M

History & Current Status



- **May 2004:** 1st Submission (“DEPPPS”)
- **Oct 2004:** Outcome – category C (75.9%)
- **May 2005:** Re-submission (“DEPMaB”)
- **Aug 2005:** Outcome – category A (89.6%)
- **Sep 2005:** Began preparing Contract Preparation Forms (CPFs) & Annex 1
- **Oct 14, 2005:** Draft CPFs & Annex 1 submitted
- **Oct 18 to 27:** Contract negotiation
- **Oct 18:** Completed Contract Preparation Forms & Annex 1 submitted
- **Nov 30:** Contract signed

Friday, 10 December 2005



ABCRCF/Pharmacy interface

Proposal well-suited to ToK

PharmaChemical industry in UCC hinterland

Research quality & success of UCC

Successful Outcome

Synergy with UCC activities

Help from Office of VP for Res & CHIU

Partners of high international standing

Previous submission

Need for *Transfer of Knowledge*



- Existing UCC expertise in synthesis/manufacture of Active Pharmaceutical Ingredients (API)
- Require new expertise in pharmaceutical *finished product*
- Physical properties of pharmaceutical materials
- Pharmaceutical formulation
- Requires *Transfer of Knowledge*

ABCRF/Pharmacy



- ABCRF (est. 2002) PRTL I €7.728M
 - Molecular synthesis & analysis
- Sch. of Pharmacy(est. 2003)
 - Pharmaceutical formulation & physical properties
- Good links between ABCRF & SoP
- Research/teaching/shared building
- ABCRF/SoP have the capacity to *receive* the Transfer of Knowledge

PharmaChemical industry



- Largest API manufacturing cluster in Europe
- Huge economic importance to EU & Ireland
- UCC's well-established role
- Threats to industry
- Need for diversification (finished products)
- Need for new expertise – research & training
- In line with Irish & EU economic strategies
- Economic imperative for ToK

Synergistic activities



- New School of Pharmacy
- New building housing SoP and ABCRCF (€23M)
- New UG and PG degree courses
- UG: Chem. Pharm. Compounds; BPharm
- PG: MSc Pharm. Phys. Props.; QP course
- Research activity
- Evidence of commitment of UCC to developing expertise and capacity

Previous submission



■ Strengths

- Good interdisciplinarity
- Need of ToK demonstrated
- Appropriate hosts
- Scientific quality very high

■ Weaknesses

- More management details required
- Address European research excellence
- Address improvement of less favoured regions
- More on research (rather than manufacturing) benefits

Training partners



- Weizmann Institute of Science, Israel
- World-leaders in molecular material science
- Utrecht Institute of Pharmaceutical Science
- World-leaders in formulation of bio-molecules
- Both address key ToK needs
- Both of outstanding international reputation

Help in preparing submission



■ Office of VP for Res.

- Practical mobility issues
- EU/Third Countries dimension

■ CHIU/NCP

- Focus on priorities of ToK scheme
- *Demonstrate ability to receive ToK*
- *Demonstrate long-term benefit to UCC of ToK*
- Better presentation

UCC Research Infrastructure



- State-of-the art SoP/ABCRCF building
- Laboratories and office space for ToK fellows
- Necessary equipment
- Experience managing projects/research funding
 - Office of Research Grants & Contract
 - Human Resources
 - Accommodation Office
 - Buildings & Estates

Submission preparation



- Key documents:
 - Handbook
 - Guide for Proposers
- Part A
 - Administrative details
 - On-line (EPSS)
- Part B
 - Details of the proposal
 - Document with headings as given in the Guide
 - Submit on-line as pdf document

A Reviewers Perspective

Dr. Patrick Healy

University of Limerick

Bringing non EU Researchers to Ireland

Jennifer Cleary

National Co-ordinator
Researchers Mobility Office Ireland

Jennifer Cleary

Researcher Mobility Office

Bringing non EU Researchers to Ireland

Tuesday 13th December 2005



researchcareersireland.com
Researcher's Mobility Office Ireland



An Roinn Fiontar, Trádáil agus Fiontachtá
Department of Enterprise, Trade and Employment



Mobility Office and Portal

- Practical assistance given to researchers & their families undertaking mobility, moving/ returning to Ireland or within the EU.
- Co-funded by IUA, EU Commission and DETE
- National support network covering all sectors – both industry and academia
- Removing Obstacles

Assistance Provided

- Help-Desk
- Advice to researchers etc on all aspects of mobility
- Sign-posting of researchers to relevant agencies for information if such information is not readily available
- Work Permits (Fast Track), Visa, Family Re-unification
- researchcareersireland.com {PORTAL}



- MOVING to Ireland: Practical Information**
- LEAVING Ireland: Practical Information**
- Who's Who in Irish Research**
- Research Funding**
- Research Job Opportunities**
- Researcher's Mobility Hub Ireland**
- Expertise Ireland**
- Moving to Ireland Topics**
- Leaving Ireland Topics**
- Resource Search**
- News Archive**
- Home**

Welcome

Researchcareersireland.com ~ The portal which offers up-to-date information and assistance to Researchers undertaking research positions either in Ireland or Abroad.



News

- ▶ **05/12/2005**
[Postdoctoral Position in Atmospheric Spectroscopy](#)
- ▶ **28/11/2005**
[National Centre for Sensor Research : Centre Director , Professor/ Associate Professor of Sensor Technology](#)
- ▶ **10/11/2005**



Topics

European Links ~ EUROPA

- ▶ [National Mobility Centres](#)
- ▶ [Researcher's Mobility Portal](#)
- ▶ [Visit National Researcher's Mobility Portals](#)
- ▶ [European Research Job Vacancy Database](#)
- ▶ [Other Career Resources for Researchers](#)
- ▶ [European Researcher CV Database](#)
- ▶ [The European Charter for Researchers and a Code of Conduct for their Recruitment](#)
- ▶ [Post your feedback about the Charter and the Code](#)
- ▶ [Your Europe](#)

European Research Area

- ▶ [European Research Area](#)

Main Sections

- Funding
- Job Opportunities (links for partner search)
- Who's Who in Irish Research – expertiseireland.com
- *Moving to Ireland* – Main Topics
 - Practical Information
 - Working In Ireland
 - Living In Ireland
 - Culture & Leisure
 - FAQ's

Finding the Ideal Candidate(s)

Section B2.4: Recruitment of experienced non Irish researchers

Section B4: Management and Feasibility

- Advertise on <http://researchcareersireland.com>
- Advertise on <http://mc-opportunities.cordis.lu/>
- Register with European Researchers Mobility Job Database (RJOE)
 - advertise research job vacancies
 - identify suitable candidates
 - personalised CV search tool
 - http://europa.eu.int/eracareers/index_en.cfm?l1=1

Contact

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Jennifer.cleary@iua.ie

mobility@iua.ie

www.researchcareersireland.com

Open Discussion

Dr. Patrick Healy - University of Limerick

Dr. Humphrey Moynihan – University College Cork

Dr. Conor O’Carroll – Irish Universities Association

Graham Wilkie – DG Research, European Commission

Siobhan Harkin – Irish Universities Association